

**DUNWOODY VILLAGE**

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Compliance and Ethics Program

# Code of Conduct



# DUNWOODY VILLAGE

## Code of Conduct

Dunwoody Village  
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# DUNWOODY VILLAGE

## Scope of our Program

Our Compliance and Ethics Program Code of Conduct covers the compliance issues, laws and regulations, and guidelines that are relevant to a provider of senior services including Continuing Care Retirement Communities that provide a wide range of healthcare services. This includes but is not limited to Medicare regulatory issues; guidelines from the Office of Inspector General, Internal Revenue Service, and the Office of Civil Rights of the Department of Health and Human Services, Occupational Safety and Health Administration; as well as other federal and state regulatory and business issues. The program fosters a culture of compliance that promotes legal and ethical behavior in the workplace by creating processes that detect and prevent fraud, waste, abuse, and policy violations. **The Code of Conduct is supported by our compliance policies and procedures and should be read and understood jointly with those policies and procedures.**

We use the term team member to define the various individuals who are associated with Dunwoody Village. All individuals, including employees, contractors, volunteers, directors, and officers are members of our team in providing care and services to our residents. We use the term Resident to refer to individuals who receive the various types of healthcare and other services that we provide.

Any questions regarding the policies in this Code of Conduct, compliance policies, or related references, should be directed to your immediate supervisor, the Compliance Official, a member of the Compliance Committee, or the Compliance Officer.

Dunwoody Village is a Continuing Care Retirement Community licensed under the laws of Pennsylvania to provide the following services:

- Skilled Nursing
- Personal Care
- Residential Living
- Home Care

## Compliance Officer

The Dunwoody Village Compliance Officer is Maureen Casey, President and CEO. The Compliance Official is Kelly McCullough, who has the responsibility to assist the Compliance Officer and the Board of Trustees in designing and overseeing efforts in establishing, maintaining, and monitoring compliance within our organization.

The Compliance Officer has direct reporting responsibility to the Board of Trustees. The Compliance Officer and the Compliance Official are responsible for the development, implementation, training, monitoring, and enforcement activities related to the overall compliance program. The Compliance Officer is assisted by the Compliance Official and the FSA Compliance Managers and Compliance Specialists in providing services to our organization.

## Compliance Program Management

Our Board of Trustees, through the /President & CEO, carries the overall responsibility for creating a culture that values and emphasizes compliance and integrity.

Maureen Casey has been appointed by the Board of Trustees as the Compliance Officer and is responsible, with the partnership of the Kelly McCullough the Compliance Official, for coordinating the day-to-day compliance activities. These activities include audits, responses to hotline calls, and leading the organization's Compliance Committee. As a function of this role, the Director of Health Services and Nursing Home Administrator, Brandon Jolly functions as the Privacy Officer.

The organization's **Compliance Committee** is comprised of members of the management team and other key staff positions. The Compliance Official is the chairperson for this committee. The committee meets at least quarterly, and more frequently as needed.

# FROM THE PRESIDENT & CEO

Dear Dunwoody Team Members,

We have a long tradition of providing healthcare services to older adults in a way that demonstrates dignity and respect. In 1712 the Dunwoody Family took ownership of our current campus through a land grant from William Penn. William Hood Dunwoody, who grew up on the family farm here, was educated by Quakers and became a successful businessman but he never forgot the ideals and values that he was taught. He obtained the title and deed to develop the Dunwoody property into a home for convalescents as a memorial to his parents, James and Hanna Hood Dunwoody. The home was to provide for those discharged from hospitals who were weak from surgery, disease, accidents and other allied disorders. He stipulated that Dunwoody Home should be a home for the needy. We strive to follow that mission of service, as well as ethical and moral decision making, in the care we provide to our residents today.

The healthcare industry is constantly changing and being impacted by numerous laws and regulations. In our desire to establish a workplace that complies with these laws and regulations, we have developed a Compliance and Ethics Program that supports Dunwoody Village team members in making the right decisions. This document, called the Code of Conduct, represents the primary focus for our Compliance and Ethics Program. The Code of Conduct not only reflects our heritage and values but also serves as a bold statement that influences how we enhance a resident's quality of life. The Compliance and Ethics Program and the Code of Conduct exist to guide our normal decisions that are both ethical and compliant with applicable laws, statutes, and regulations. Our Code of Conduct does not replace each person's obligation in making wise, fair, and honest decisions. It is intended to explain our personal and organizational responsibility and to reflect those areas in which improper or unwise decisions can harm our entire organization and impair our commitment to share compassion to those we serve.

We value your contribution to the residents and appreciate your support in maintaining an ethical workplace. We commend you for your commitment to honesty and integrity, which are also part of Dunwoody Village's values. Each Dunwoody Village team member is responsible for helping to protect our work environment and its compliance with laws and regulations. Thank you for your commitment and contribution to Dunwoody Village's mission, values and, most importantly, to our residents.

Sincerely,  
The Dunwoody Village Board of Trustees and  
Maureen Casey, President and CEO

# Dunwoody Village Code of Conduct

## Introduction

The Code of Conduct is the foundation of the Compliance and Ethics Program. The Code of Conduct is a guide to appropriate workplace behavior; it will help you make the right decisions if you are not sure how to respond to a situation. All Dunwoody Village **team members** must comply with both the spirit and the letter of all federal, state, and local laws and regulations that apply to the healthcare and other services that our organization provides, as well as all laws that apply to our business dealings. Violations of these laws and regulations can result in severe penalties for us and the individuals we do work with including financial penalties, exclusion from participation in government programs, and, in some cases, imprisonment.

As Dunwoody Village **team members**, we share a commitment to legal, ethical, and professional conduct in everything that we do. We support these commitments in our work each day, whether we care for residents, order supplies, prepare meals, keep records, pay invoices, or make decisions about the future of our organization.

*The success of Dunwoody Village as a provider of healthcare and other services depends on you, your personal and professional integrity, your responsibility to act in good faith, and your obligation to do the right things for the right reasons.*

The Compliance and Ethics Program provides principles and standards to guide you in meeting legal, ethical, and professional responsibilities. Dunwoody Village **team members** are responsible for supporting the Compliance and Ethics Program in every aspect of workplace behavior. A continued working relationship with our organization includes understanding and adhering to the Compliance and Ethics Program.

The Code of Conduct discusses the importance of:

**Care Excellence** – providing quality, compassionate, respectful, and clinically-appropriate care.

**Professional Excellence** – maintaining ethical standards of healthcare and business practices.

**Regulatory Excellence** – complying with federal and state laws, regulations, and guidelines that govern healthcare, housing services, and other services we provide.

## A Shared Responsibility

Because we are in the business of caring for and providing services for others, it is critical that each of us adheres to appropriate standards of behavior. As individuals and as an organization, we are responsible to many different groups. We must act ethically and responsibly in our relations with:

- Residents and their families;
- Colleagues and co-workers;
- Volunteers and affiliated colleagues;
- Healthcare payers, including the federal and state governments;
- Regulators, surveyors, and monitoring agencies;
- Physicians, Nurse Practitioners, Physician Assistants;
- Vendors and contractors;
- Business associates; and
- The communities we serve.

Any compromise in our standards could harm our residents, fellow team members, and our organization. Like every organization that provides healthcare, we do business under very strict regulations and close governmental oversight.

Fraud, waste, and abuse are serious issues. Sometimes even an innocent mistake can have significant consequences that could result in substantial penalties to Dunwoody Village.

All Dunwoody Village **team members** are required to complete training on the Code of Conduct and the Compliance and Ethics Program as a condition of employment or business relationship. The Code of Conduct sets forth mandatory standards.

*There is no justification for departing from the Code of Conduct no matter what the situation may be.*

Every Dunwoody Village **team member** must comply with the Code of Conduct and all policies and procedures. Any Dunwoody Village **team member** who violates any of these standards and/or policies and procedures is subject to discipline up to and including termination of employment.

## A Personal Obligation

As we are each responsible for following the Code of Conduct in our daily work, we are also responsible for enforcing it. This means that you have a duty to report any problems you observe or perceive, regardless of your role.

As a Dunwoody Village **team member**, you must help ensure that you are doing everything practical to comply with applicable laws. If you observe or suspect a situation that you believe may be unethical, illegal, unprofessional, or wrong, or you have a clinical, ethical, or financial concern, you must report it. You are expected to satisfy this duty by complying with the **Three Step Reporting Process**. If you fail to report noncompliance with the Code of Conduct, policies and procedures, or applicable federal or state laws, you will be subject to discipline up to and including termination. We have a zero tolerance for retaliation. No one may retaliate against a member who reports a concern in good faith.

## Reporting Compliance Concerns

### The Three Step Reporting Process

**First**, talk to your supervisor. He or she is most familiar with the laws, regulations, and policies that relate to your work.

**Second**, if you do not want to talk to your supervisor, seek out another member of the leadership team or someone from human resources.

**Third**, if you still have a concern, contact the Compliance Officer or, the Compliance Official, or a member of the organization's Compliance Committee.

**You may also call the toll-free Compliance Line number at any time.**

## Compliance Line

### Compliance Line at 800-211-2713

**All calls are confidential and you may call *ANONYMOUSLY* if you choose.**

The Compliance Line is available 24 hours a day, 7 days a week, for callers to report compliance-related issues. Concerns that are reported to the Compliance Line are taken seriously.

You can make calls to the Compliance Line without fear of reprisal, retaliation, or punishment for your actions. Anyone, including a supervisor who retaliates against a Dunwoody Village team member for contacting the Compliance Line or reporting a compliance issue in any other manner, will be disciplined.

## Care Excellence

**O**ur most important job is providing quality care to our residents. This means offering compassionate support to our residents and working toward the best possible outcomes while following all applicable rules and regulations including the Medicare Conditions of Participation.

## Resident Rights

Residents receiving healthcare and other services have clearly defined rights. A document describing these rights is provided to each resident upon admission and is posted in conspicuous locations throughout the organization for the residents' and your reference. To honor these rights, we must:

- Make no distinction in the admission, transfer, or discharge of a resident, or in the care we provide on the basis of race, gender, age, religion, national origin, disability, color, marital status, veteran status, medical condition, sexual orientation, or other protected class status, insurance, or financial status;
- Treat all residents in a manner that preserves their dignity, autonomy, self-esteem, and civil rights;
- Protect every resident from physical, emotional, verbal, or sexual abuse or neglect;
- Protect all aspects of resident privacy and confidentiality;
- Respect residents' personal property and money and protect it from loss, theft, improper use, and damage;
- Respect the right of residents and/or their legal representatives to be informed of and participate in decisions about their care and treatment;
- Respect the right of residents and/or their legal representatives to access their medical records as required by the Health Information Portability and Accountability Act (HIPAA);
- Recognize that residents have the right to consent to or refuse care and the right to be informed of the medical consequences of such refusal;
- Protect residents' rights to be free from physical and chemical restraints; and
- Respect the residents' right to self-determination and autonomy.

## Abuse and Neglect

We will not tolerate any type of resident abuse or neglect – physical, emotional, verbal, financial, or sexual. Residents must be protected from abuse and neglect by Dunwoody Village **team members**, family members, legal guardians, friends, or any other person. This standard applies to all residents at all times.

Federal law defines abuse as the willful infliction of injury, unreasonable confinement, intimidation, or punishment with resulting physical harm, pain, or mental anguish. This presumes that instances of abuse of all residents, even those in a coma, cause physical harm, or pain or mental anguish. Neglect means failure to provide goods and services necessary to avoid physical harm, mental anguish, or mental illness. The failure to follow a resident's care plan may constitute abuse.

The State of Pennsylvania defines abuse as:

Abuse – the infliction of injury, unreasonable confinement, intimidation or punishment with resulting physical harm or pain or mental anguish, or deprivation by an individual, including a care taker of goods or services that are necessary to attain or maintain physical, mental and psychosocial well-being. This presumes that instance of abuse of all residents/clients, even those in a coma, cause physical harm, or pain or mental anguish. The term includes the following:

- Verbal Abuse - Any use of oral, written, or gestured language that willfully includes disparaging and derogatory terms to residents/clients or their families, or within their hearing distance, regardless of age, ability to comprehend or disability;
- Sexual Abuse – includes sexual harassment, sexual coercion or sexual assault;
- Physical Abuse – Includes hitting, slapping, pinching, kicking. The term also includes controlling behavior through corporal punishment or deprivation
- Mental Abuse – include humiliation, harassment, threats of punishment or deprivation;
- Involuntary Seclusion – Includes separation of a resident/client from other residents/clients from his or her room or confinement to his or her room against the resident's/clients' will or the will of the resident/client's legal representative;
- Neglect – The deprivation by a caretaker of goods or service which are necessary to maintain physical or mental health.

*Any Dunwoody Village **team member** who abuses or neglects a resident is subject to termination. In addition, legal or criminal action may be taken. Abuse and neglect **MUST BE REPORTED IMMEDIATELY** to your supervisor or other member of management.*

## **Elder Justice Act**

*The Elder Justice Act requires timely reports of any reasonable suspicion of a crime against a resident of a long-term care facility. You must report your reasonable suspicion to the Department of Health and local law enforcement within two (2) hours if the suspected crime involves serious bodily injury or within 24 hours if the suspected crime does not involve serious bodily injury.*

***DO NOT** call the Compliance Line for allegations of abuse or neglect.*

***Report abuse or neglect immediately to your supervisor!***

## **Resident Confidentiality/HIPAA**

All Dunwoody Village **team members** must use and disclose medical, financial, or personal information only in a manner consistent with the HIPAA Privacy policies and procedures and state and federal law. You are responsible for keeping resident protected health information (PHI) confidential. PHI is defined as individually identifiable health information that is transmitted or maintained in any form or medium, including electronic health information.

Any unauthorized exposure of PHI which compromises the security or privacy of information is a potential breach.

**If you become aware of a breach of any protected or sensitive information it is important that you report it immediately to your supervisor or the Privacy Officer.**

If the disclosure results in a breach, Dunwoody Village must investigate and comply with all state and federal HIPAA regulations for breach notification.

## Resident Property

**Dunwoody Village team members** must respect residents' personal property and protect it from loss, theft, damage, or misuse. Dunwoody Village **team members** who have direct access to resident funds (e.g., resident trust funds) must maintain accurate records and accounts.

## Providing Quality Care

As a CCRC, our primary commitment is to provide the care, services, and resources necessary to help each resident reach or maintain his or her highest possible level of physical, mental, and psychosocial well-being. Dunwoody Village has policies and procedures and provides training and education to help each **team member** strive to achieve this goal.

Our care standards include:

- Accurately assessing the individual needs of each resident and developing interdisciplinary care plans that meet those assessed needs;
- Reviewing goals and plans of care to ensure that the residents' ongoing needs are being met;
- Providing only medically necessary, physician prescribed services and products that meet the residents' clinical needs;
- Confirming that services and products (including medications) are within accepted standards of practice for the resident's clinical condition;
- Ensuring that services and products are reasonable in terms of frequency, amount, and duration;
- Measuring clinical outcomes and resident satisfaction to confirm that quality of care goals are met;
- Providing accurate and timely clinical and financial documentation and record keeping;
- Ensuring that residents' care is given only by properly licensed and credentialed providers with appropriate background, experience, and expertise;
- Reviewing resident care policies and procedures and clinical protocols to ensure that they meet current standards of practice; and
- Monitoring and improving clinical outcomes through a Quality Assurance Performance Improvement (QAPI) Committee with established benchmarks.

## Medical Services

We are committed to providing comprehensive, medically necessary services for our residents. The Medical Director provides oversight to physicians and other medical providers and services as defined by state and federal regulations. The Medical Director oversees the care and treatment policies and is actively involved in the Quality Assurance Performance Improvement (QAPI) Committee.

## Professional Excellence

The professional, responsible, and ethical behavior of every Dunwoody Village team member reflects on the reputation of our organization and the services we provide. Whether you work directly with residents or in other areas that support resident services, you are expected to maintain our standards of honesty, integrity, and professional excellence, every day.

## Hiring and Employment Practices

Dunwoody Village is committed to fair employment practices. When hiring and evaluating, we:

- Comply with federal, state, and local Equal Employment Opportunity laws, hiring the best qualified individuals regardless of race, color, national origin, ancestry, age, mental or physical disability, citizenship, gender, genetic information, sex, sexual orientation, military status, religious creed, and any other protected status. All promotions, transfer evaluations, compensation, and disciplinary actions also follow this policy.
- Conduct employment screenings to protect the integrity of our workforce and welfare of our residents and Dunwoody Village **team members**.
- Require all who need licenses or certifications to maintain their credentials in compliance with state and federal laws. Documentation of licenses or certifications must be provided.

## Employee Screening

Employees are screened in accordance with federal and state law to ensure the safety of our residents. Screening procedures have been implemented and are conducted prior to hire and at a minimum of monthly thereafter.

As long as you are employed or affiliated with Dunwoody Village, you must immediately report to your supervisor:

- If you are arrested or indicted for a criminal offense;
- If you are convicted of an offense that would preclude employment in a healthcare facility;
- If action has been taken against your license or certification; or
- If you are excluded from participation in a federal or state healthcare program.

## Licensure, Certification, and Exclusion Screening

We are committed to ensuring that only qualified professionals provide care and services to residents. Practitioners and other professionals treating residents must abide by all applicable licensing, credentialing and certification requirements. In addition, every effort is made to validate licenses and certification through the appropriate state or federal agency.

Dunwoody Village is prohibited by federal law from employing, retaining, or contracting with anyone who is excluded from any federal or state funded programs. Screening of all Dunwoody Village **team members** through the Office of Inspector General's List of Excluded Individuals and Entities and GSA's System of Award Management are conducted prior to hire and at a minimum of quarterly thereafter.

## Employee Relations

To maintain an ethical, comfortable work environment, team members must:

- Refrain from any form of sexual harassment or violence in the workplace;
- Treat all colleagues and fellow team members with equal respect, regardless of their national origin, race, color, religion, sexual orientation, age, gender identity, or disability;
- Protect the privacy of other Dunwoody Village **team members** by keeping personal information confidential and allowing only authorized individuals access to the information;
- Not supervise or be supervised by an individual with whom they have a close personal relationship; and
- Behave professionally and use respectful communication at all times.

## Workplace Safety

Maintaining a safe workplace is critical to the well-being of our residents, visitors, and team members. That is why policies and procedures have been developed describing the organization's safety requirements. Every Dunwoody Village team member should become familiar with safety regulations and emergency plans regarding fire and disaster in his or her work area. In addition to organizational policies, we must abide by all environmental laws and regulations. You are expected to follow organizational safety guidelines and to take personal responsibility for helping to maintain a secure work environment. If you notice a safety hazard, you must take action to correct it if you can or to report it to your supervisor immediately.

## Drug and Alcohol Abuse

We are committed to maintaining a team dedicated and capable of providing quality resident services. To that end, you are prohibited from consuming any substance that impairs your ability to provide quality services or otherwise perform your duties.

You may never use, sell, or bring alcohol, illegal drugs, and/or narcotics on to Dunwoody Village property, or report to work under the influence of alcohol, illegal drugs, and/or narcotics. For a Dunwoody Village **team member** who appears to have work performance problems related to drug or alcohol use, a drug and alcohol screening will be conducted and appropriate action will be taken, if necessary.

Illegal, improper, or unauthorized use of any controlled substance that is intended for a resident is prohibited. If you become aware of any improper diversion of drugs or medical supplies, you must immediately report the incident to your department supervisor, the Compliance Officer, or use the Compliance Line. Failure to report a known instance of noncompliance with this policy may result in disciplinary action against the Dunwoody Village **team member**, up to and including termination.

## Organizational Relations

Professional excellence in organizational relations includes:

- Complying with federal tax law to maintain tax exempt status under section 501(c)(3) of the Internal Revenue Code;
- Maintaining company privacy and keeping proprietary information confidential;
- Avoiding outside activities or interests that conflict with responsibilities to Dunwoody Village and reporting such activity or interest prior to and during employment;
- Allowing only designated management staff to report to the public or media; and
- Requiring that Dunwoody Village complies with the licensing and certification laws that apply to its business.

## Proprietary Information

In the performance of your duties, you may have access to, receive, or may be entrusted with confidential and/or proprietary information that is owned by Dunwoody Village and that is not presently available to the public. This type of information should never be shared with anyone outside the organization without authorization from a member of the leadership team.

Examples of proprietary information that should not be shared include:

- Resident and Dunwoody Village **team member** data and information;
- Details about clinical programs, procedures, and protocols;
- Policies, procedures, and forms;
- Training materials;
- Current or future charges or fees or other competitive terms and conditions;
- Current or possible negotiations or bids with payers or other clients;
- Compensation and benefits information for staff;
- Stocks or any kind of financial information; and
- Market information, marketing plans, or strategic plans.

## Gifts

You may not accept any tip or gratuity from residents and you may not receive individual gifts from residents. You may not give gifts to residents.

Dunwoody Village team members may accept gifts from the employee appreciation fund established from resident funds so long as the gifts are provided equitably and the contributions by residents to the appreciation fund are voluntary and anonymous such that there is no way for an employee who benefits from the fund to determine whether a resident contributed to the fund.

You may not borrow money from nor lend money to residents; nor may you engage with residents in the purchase or sale of any item. No Dunwoody Village **team member** may accept any gift from a resident under a will or trust instrument except in those cases where they are related by blood or marriage.

**Dunwoody Village team members** may not serve as a resident's executor, trustee, administrator, witness (for notary services), or guardian or provide financial services or act under a power of attorney for a resident except in those cases where they are related by blood or marriage unless otherwise allowed by state law.

## Business Courtesies

Dunwoody Village prohibits any **team member** from offering, giving, soliciting, or accepting business or professional courtesies including entertainment and gifts that could be interpreted as attempts to influence decision making. Under no circumstances will a Dunwoody Village **team member** solicit or accept business courtesies, entertainment or gifts that depart from the Business Courtesies policy.

## Conflict of Interest

A conflict of interest exists any time your loyalty to the organization is, or even appears to be, compromised by a personal interest. There are many types of conflict of interest and these guidelines cannot anticipate them all, however the following provide some examples:

- Financial involvement with vendors or others that would cause you to put their financial interests ahead of ours;
- **Dunwoody Village team member**/Officer participation in public affairs, corporate or community directorships, or public office;
- An immediate family member who works for a vendor or contractor doing business with the organization and who is in a position to influence your decisions affecting the work of the organization;
- Participating in transactions that put your personal interests ahead of Dunwoody Village or cause loss or embarrassment to the organization;
- Taking a job outside of Dunwoody Village that overlaps with your normal working hours or interferes with your job performance; or
- Working for Dunwoody Village and another vendor that provides goods or services at the same time.

All Dunwoody Village **team members** must seek guidance and approval from our CEO or Compliance Officer before pursuing any business or personal activity that may constitute a conflict of interest.

## Use of Property

We must protect the assets of the organization and ensure their authorized and efficient use. Theft, carelessness, and waste have a direct impact on the organization's viability. All assets must be used solely for legitimate business purposes.

Everyone must make sure that they:

- Only use property for the organization's business, not personal use;
- Exercise good judgment and care when using supplies, equipment, vehicles, and other property; and
- Respect copyright and intellectual property laws; or
- If unable to assess the copyright or intellectual property laws, never copy material and/ or download software.

## Computers /Internet

**Dunwoody Village team members** are expected to use computers, email, and internet/intranet systems appropriately and according to the established policy and procedure. Team members are not permitted to use the Internet for improper or unlawful activity or download any games or music without prior approval.

Internet usage can be tracked and how you use your time on the Internet may be monitored. Team members should have no expectation of privacy when you using our computers, email, and internet/intranet system. Our organization has the right to sanction or discipline employees who violate the Code of Conduct in a digital, cyber, or other non-face-to-face environment. Employees are responsible for understanding our Social Media policy (included in the Employee Handbook) and abiding by it at all times.

## Vendor Relationships

We take responsibility for being a good client and dealing with vendors honestly and ethically. We are committed to fair competition among prospective vendors and contractors for our business. Arrangements between Dunwoody Village and its vendors must always be approved by management. Certain business arrangements must be detailed in writing, and approved by management. Agreements with contractors and vendors who receive resident information, with the exception of care providers, will require a Business Associate Agreement (BAA) with the organization as defined by HIPAA. Contractors and vendors who provide resident care, reimbursement, or other services to resident beneficiaries of federal and/ or state healthcare programs are subject to the Code of Conduct and must:

- Maintain defined standards for the products and services they provide to us and our residents;
- Comply with all policies and procedures as well as the laws and regulations that apply to their business or profession;
- Maintain all applicable licenses and certifications and provide evidence of sanction screening, current workers compensation, and liability insurance as applicable; and
- Require that their employees comply with the Code of Conduct and the Compliance and Ethics Program and related training as appropriate.

## Marketing and Advertising

We use marketing and advertising activities to educate the public, increase awareness of our services, and recruit new Dunwoody Village **team members**. These materials and announcements, whether verbal, printed, or electronic, will present only truthful, informative, and non-deceptive information.

## Regulatory Excellence

**B**ecause we are in healthcare, we must follow the many federal, state, and local laws that govern our business. Keeping up with the most current rules and regulations is a big job – and an important one. We are all responsible for learning and staying current with the federal, state, and local laws, rules, and regulations, as well as the policies and procedures that apply to our job responsibilities.

## Billing and Business Practices

We are committed to operating with honesty and integrity. Therefore, all **Dunwoody Village** team members must ensure that all statements, submissions, and other communications with residents, prospective residents, the government, suppliers, and other third parties are truthful, accurate, and complete.

We are committed to ethical, honest billing practices and expect team members to be equally vigilant in maintaining these standards at all times. We will not tolerate any false or inaccurate coding or billing. Any Dunwoody Village **team member** who knowingly submits a false claim, or provides information that may contribute to submitting a false claim such as falsified clinical documentation, to any payer – public or private – is subject to termination of employment. In addition, legal or criminal action may be taken.

Prohibited practices include, but are not limited to:

- Billing for services or items that were not provided or costs that were not incurred;
- Duplicate billing - billing items or services more than once;
- Billing for items or services that were not medically necessary;
- Assigning an inaccurate code or resident status to increase reimbursement;
- Providing false or misleading information about a resident's condition or eligibility;
- Failing to identify and refund credit balances;
- Submitting bills without supporting documentation;
- Soliciting, offering, receiving, or paying a kickback, bribe, rebate, or any other remuneration in exchange for referrals; and/or
- Untimely entries into medical records.

## Referrals and Kickbacks

**Dunwoody Village team members** and related entities often have close associations with local healthcare providers and other referral sources. To demonstrate ethical business practices, we must make sure that all relationships with these professionals are open, honest, and legal.

Resident referrals are accepted based solely on the clinical needs and our ability to provide the services. Dunwoody Village never solicits, accepts offers, or gives anything of value in exchange for resident referrals or in exchange for purchasing or ordering any good or service for which payment is made by a federal health care program. Anything of value includes any item or service of value including cash, goods, supplies, gifts, “freebies,” improper discounts or bribes.

Accepting kickbacks is against our policies and procedures and also against the law. A kickback is anything of value that is received in exchange for a business decision such as a resident referral. To assure adherence to ethical standards in our business relationships, you must:

- Verify all business arrangements with physicians or other healthcare providers or vendors in a written document; and
- Comply with all state and federal regulations when arranging referrals to physician-owned businesses or other healthcare providers.

You cannot request, accept, offer, or give any item or service that is intended to influence – or even appears to influence – the referral, solicitation, or provision of healthcare service paid for by any private or commercial healthcare payer or federal or state healthcare program, including Medicare, or other providers.

## Inducements to Prospective Residents

Team members may not provide anything of value including goods, services, or money to prospective residents or any beneficiary of a federal or state healthcare program that the team member knows or should know will likely influence that person’s selection of a provider of healthcare services.

For the purposes of this policy, anything of value includes but is not limited to any waiver of payment, gift, or free service that exceeds a value of \$10 per item or \$50 annually in total. If the team member has a question about whether a particular gift or service would be considered “of value,” s/he should ask a supervisor, the Compliance Officer, or the Compliance Official.

## Copyright Laws

Most print and electronic materials are protected by copyright laws.

## Financial Practices and Controls

Dunwoody Village **team members** are expected to respect these laws and not reproduce electronic print or printed material without obtaining permission as required by the writer or publisher. When in doubt, ask your supervisor.

Ensuring that financial and operating information is current and accurate is an important means of protecting assets. Each team member must ensure that all information provided to bookkeepers, accountants, reimbursement staff, internal and external auditors, and compliance staff is accurate and complete. This includes ensuring the accuracy of clinical documentation which supports our reimbursement. Team members must also comply with federal and state regulations when maintaining clinical records, accounting records and financial statements, and cooperate fully with internal and external audits.

## Fair Dealing

All Dunwoody Village **team members** must deal fairly with residents, suppliers, competitors, and one other. No Dunwoody Village **team member**, manager, or director shall take unfair advantage of anyone through manipulation, concealment, abuse of privileged information, misrepresentation of material facts, or any other unfair dealing practice.

## Document Creation, Use and Maintenance

Every Dunwoody Village **team member** is responsible for the integrity and accuracy of documents, records, and e-mails including, but not limited to, resident medical records, billing records, and financial records. No information in any record or document may ever be falsified or altered.

Team members must not disclose, internally or externally, either directly or indirectly, confidential information except on a **need-to-know** basis and in the performance of your duties. Disclosure of confidential information externally must follow organization policies.

Upon termination of employment, team members must promptly return all confidential information, medical and/or business, to the organization. Examples of confidential business information include potential or threatened litigation, litigation strategy, purchases or sales of substantial

assets, business plans, marketing strategies, organizational plans, financial management, training materials, fee schedules, department performance metrics, and administrative policies.

## Voluntary Disclosure

It is our policy to voluntarily report known overpayments and any improper/irregular conduct, including fraudulent conduct, which affects any federal or state healthcare program. Reporting will be completed within the time frames identified under the Patient Protection and Affordable Care Act.

## Government Investigations

Dunwoody Village is committed to cooperating with requests from any governmental inquiry, audit, or investigation. Team members are encouraged to cooperate with such requests, conscious of the fact that they have the following rights:

- the right to speak or decline to speak;
- the right to speak to an attorney before deciding to be interviewed; and
- the right to insist that an attorney be present if you agree to be interviewed.

In complying with our policy, team members must not:

- Lie or make false or misleading statements to any government investigator or inspector;
- Destroy or alter any records or documents;
- Attempt to persuade another Dunwoody Village **team member** or any person to give false or misleading information to a government investigator or inspector; or
- Be uncooperative with a government investigation.

If the team member receives a subpoena or other written or oral request for information from the government or a court, the team member should contact the supervisor or the Compliance Officer before responding.

## Disciplinary Action

Disciplinary action will be taken against any team member who fails to act in accordance with this Code of Conduct, the Compliance and Ethics Program, supporting policies and procedures, and applicable federal and state laws. Disciplinary action may be warranted in relation to violators of the Compliance and Ethics Program and to those who fail to detect violations or who fail to respond appropriately to a violation, whatever their role in the organization. When taking disciplinary action against a Dunwoody Village **team member**, the organization will utilize standard disciplinary processes which may lead to the termination of business relationships and agreements. The Compliance Officer or the Compliance Official may initiate and recommend corrective or disciplinary action against a Dunwoody Village **team member** and may also monitor appropriate implementation of the disciplinary process. The organization will discipline anyone who engages in prohibited retaliatory conduct.

## Compliance Questions

The laws applicable to our operations are numerous and complicated. When team members are not sure whether a particular activity or practice violates the law or the Compliance and Ethics Program, the team member should not guess the correct answer. Instead, the team member should immediately seek guidance from the department supervisor, the Compliance Officer, or the Compliance Official. The team member will not be penalized for asking compliance-related questions. In fact, the organization is intent on creating a culture in which team members should feel comfortable asking questions to ensure understanding the duties that are imposed under this Code of Conduct, the Compliance and Ethics Program, and other applicable federal and state laws.

## Conclusion

**The Compliance and Ethics Program** is critical to Dunwoody Village's continued success. Team members are crucial in ensuring the integrity of Dunwoody Village. The Code of Conduct and the Compliance and Ethics Program set standards for the legal, professional, and ethical conduct of our business. Some key points to remember are:

- Dunwoody Village and all of our team members are committed to personal and organizational integrity, to acting in good faith, and to being accountable for our actions.
- The Code of Conduct and the Compliance and Ethics Program prepare us to deal with the growing complexity of ethical, professional, and legal requirements of delivering healthcare in the CCRC environment.
- The Compliance and Ethics Program is an ongoing initiative designed to foster a supportive work environment, provide standards for clinical and business conduct, and offer education and training opportunities for Dunwoody Village team members.

The success of the **Dunwoody Village Compliance and Ethics Program** depends on our commitment to act with integrity, both personally and as an organization. As a Dunwoody Village team member, your duty is to ensure that the organization is doing everything practicable to comply with applicable laws. You are expected to satisfy this duty by performing your responsibilities in accordance with professional standards, the regulations guiding our business practices, and our policies and procedures.

**Dunwoody Village Compliance Officer**  
**Maureen Casey, President & CEO**  
**610-359-4427**

**Toll-Free Compliance Line**  
**1-800-211-2713**

**FSA Compliance Program**

Friends Services for the Alliance (FSA), has established a collaborative Compliance and Ethics Program known as the FSA Compliance Program.

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